



_2021 ACTIVITY REPORT



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_WHO DO WE ASSIST?



Exercises at the Rafa Nadal Foundation Center in Palma Majorca

Our work addresses three groups in society

_ Minors from disadvantaged communities: we give them new tools with which they can break through and face daily situations as well as future challenges. The activities we carry out with minors are personalized and take place in safe environments where we instill in them values such as perseverance, self-improvement, and self-esteem.

_ Young people with intellectual disabilities:

we use sport to empower youngsters with intellectual disabilities and we ease their integration into society. We boost their independence and self-esteem through tennis. We seek and obtain physical as well as psychological and social benefits.

_Young university student-athletes: we help young people reach their full potential and expand their opportunities through a financial aid program. We target students who are also talented sportspeople that do not have the means to combine both academic and sports activities.

-

EXECUTIVE TEAM AND BOARD OF TRUSTEES

The executive team, led by **Maria Francisca Perelló**, carries out daily operations and development in the different departments. In 2021, **Fani Ginard** joined the team as **Head of Strategic Partnerships**, and **Isa Pérez** as **Head of Communications**, in addition to the specialized external professionals that contribute to the Rafa Nadal Foundation.



Maria Francisca Perelló Director General



Jose Antonio Ruiz Deputy Director



Eunate Gómez Head of Projects



Head of Communications



Fani Ginard Head of Strategic Partnerships

The Board of Trustees is the governing body of the Foundation. **Rafael Nadal** is the Founding Patron, **Ana María Parera** is President, and **Sebastián Nadal** is Vice President. **Juan José Almagro, Francisco de Bergia**, and **Ricardo de Diego**, three distinguished figures from the world of business who share the Foundation's philosophy and values of solidarity, complete the Board as Trustees.



Rafael NadalFounding Patron



Ana María Parera President



Sebastián Nadal Vice President



Juan José Almagro Trustee



Francisco de Bergia Trustee



Ricardo de Diego

Teamwork and having a team of people you trust are the key to success".

_ANA MARÍA PARERA

We have had two very challenging years because of the health crisis brought about by COVID-19. We are still **facing the consequences** entailed, which have affected the physical, social, and psychological welfare of the children and youth that take part in the Foundation's projects.

We continue to strive to assist all our beneficiaries by means of the different projects the Foundation carries out in Spain and India.

We strongly believe in the power of sport as a tool for social transformation, which is why sport is the driving force behind each of our projects.

In 2021, we reached new agreements with institutions of the utmost importance in our field, such as the **High Commissioner against Child Poverty** and **UNESCO**, with whom we will continue to join forces in the near future.

Moreover, we continue to **strengthen our relationship with all those partners** that have supported us every step of the way.

2021 also marked the celebration of the Foundation's 10th anniversary, commemorating **a decade of operations and positive impact**, and a renewed commitment to continue working with our underlying philosophy in mind: making decisions with the purposefulness and peace of mind of a job well done.

We abide by our **commitment to transparency and good governance** for ourselves, our partners, and our beneficiaries.

And, needless to say, we stand by the meaningfulness of our **comprehensive intervention**, in which sport, education, fostering talent, integration, and psychosocial support are at the core and drive our success in supporting children and youth in their quest for a **promising future**.

Thank you for being there for us and for contributing to the realization of this project, which we continue to carry out with as much enthusiasm as when we first started.

We are grateful to all the people who, just like us, believe in the transformative power of sport.











01_Transformational Impact

TRANSFORMATIONAL IMPACT

Every step we take at the Foundation carries the conviction that **our work will help those who are most vulnerable**. Behind each of our projects, there are human beings with life stories that drive us to **provide answers and look for solutions** to the different problems we address.

Hence, every single endeavor that we put forward is **based on the people** and our commitment to them. We strive to guarantee **equal opportunities** for all the groups of people we assist.

We generate transformational impact through our actions, projects, and programs, thus contributing to the Sustainable Development Goals (SDGs).

Sport and **education** are our cornerstones for transformation.

We create and co-design programs in Spain and India in collaboration with partners and other experts. Our work provides **inclusive access to education**, we move forward towards **reducing inequalities**, and we improve **good health and welfare** for all the people we assist.

Additionally, we aim at identifying the unique talent in each of them and give them all the help and support they need for their full **physical**, **psychological** and **emotional** development.

The Foundation's projects in Spain and India directly contribute to meeting four of the 17 Sustainable Development Goals. These four crucial goals have become our **four great impact axes.**

SDG 3 – Health and Well-being:

Promoting regular exercise is at the core of all our projects. We encourage children and youth to have healthy habits, such as proper hygiene and nutrition, and we champion the physical, psychological, emotional, and social benefits that underlie sports practice.



SDG 4 – Quality Education:

As we understand it, quality education is not only academic; it also includes education in the values, physical, and emotional scopes—aspects that are an integral part of all of our projects through sport.

SDG 10 – Reduced Inequalities:

We strive to offer equal opportunities to all our beneficiaries, regardless of their condition, thus contributing to their integration into society.





SDG 17 – Partnerships for the Goals:

Our working methodology has always been based on relying on collaborators, partners, and other institutions with whom we can work together for a common goal and maximize our reach.



The **Rafa Nadal Foundation Centers**, where the Education and Sports Project takes place, are located in vulnerable areas in **Palma, Valencia, and Madrid**. They cover neighborhoods that have a series of social and economic issues.

The project's direct beneficiaries are **boys**, **girls**, **and youngsters aged 5-17**, as well as their families, who **live in poverty or are at risk of exclusion**, and whose social integration is challenging.

Our intervention model is based on **personalized, individual intervention**, structured around three areas of intervention: **Sport, Education, and Psychosocial areas.**

The main objective is to **foster social and educational integration of vulnerable children and young people** using sports practice, educational activities, and psychosocial assistance, nurturing their own abilities by providing them with tools that favor a proper biopsychosocial development that guarantees equal opportunities.

At the same time, our work directly impacts the context where the centers are located; we **contribute to revitalizing the neighborhoods and their surrounding areas**, becoming a quality education benchmark for families, schools, and government bodies that we work parallelly and in coordination with.



_CFRN

Education Area

Socio-educational support is provided to minors, thus enabling socialization, cohabitation, and group cohesion, while guaranteeing equal opportunities regardless of origin, creed, ethnicity, etc.

Sport Area

We provide access to quality sports practice, encouraging physical activity as part of the children's daily routine, and favoring the acquisition of basic motor skills.

Psychosocial Area

This area helps to develop the social competence of minors and their families, enhancing resilience, and providing psychological and social care individually as well as in groups.

Family Support Area

We aim at getting families involved in fulfilling their parental responsibility through workshops and family conferences, raising awareness of the importance of their children's evolution.

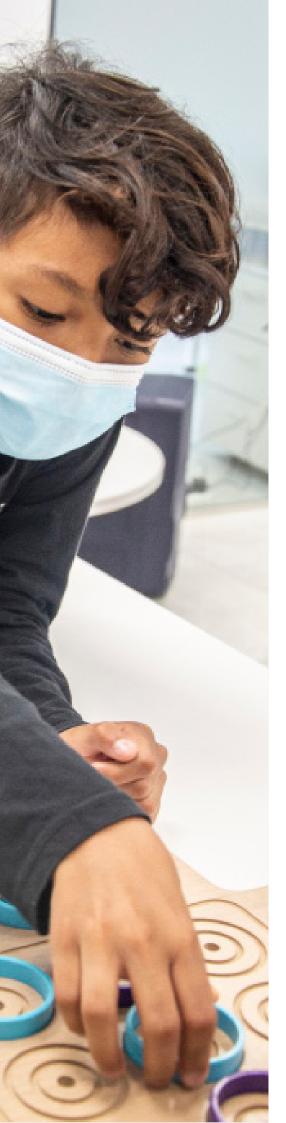
Basic Assistance Area

It includes transversal care for minors, such as personal hygiene, access to medical check-ups, and daily nutritional intake with healthy snacks.

Special Camps

During school holiday periods like Christmas, Easter, or summer, we hold special camps. These camps are a great option for children and families, offering specific activities that encourage exercise and promote emotional development in minors through fun, educational activities. These camps usually take place during those times of the year when there tend to be fewer options, thus helping families find a safe learning space for a better work/family balance.





_RNFC PALMA

- Barrio de la Soledat Nou Llevant
- 277 Beneficiaries
- 9 Professionals

RNFC VALENCIA

- Barrio de Natzaret
- 72 Beneficiaries
- **f** 5 Professionals

_RNFC MADRID

During the first months of 2021, an **analysis of the most vulnerable areas** in the city of Madrid was carried out. Following the results, we decided to set up the new Rafa Nadal Foundation Center in the **San Fermín neighborhood** in the District of Usera.

Between September and October, a **multidisciplinary team of professionals** was put in place to carry out the project. The team includes educators, sports coaches, psychologists, and social workers.

One month later, the Education and Sports Project was launched in a temporary space in Madrid, where **32 children and teenagers** from the area were assisted. Meanwhile, the permanent facilities of the Center, which would open in 2022, were being renovated and adapted.

_2021 ACTIVITES: RNFC

At the Rafa Nadal Foundation Centers in Palma, Valencia, and Madrid, different scheduled and additional sports and educational activities took place throughout 2021:

_Family rowing workshop, with the Rowing Federation of the Valencian Community

_Tennis clinic by Rafa Nadal Tour professionals

_Preparation of drawings for the KIA-Babolat racket bag

_Visit from hand-bike athletes for the presentation of the Majorca Paracycling Tour

_Delivery of Rubik's cubes and related workshops

_A-ball activity, wheelchair soccer

_Visit from the ACB (Spanish Basketball Clubs Association) and special 'We Act Against Bullying' sessions















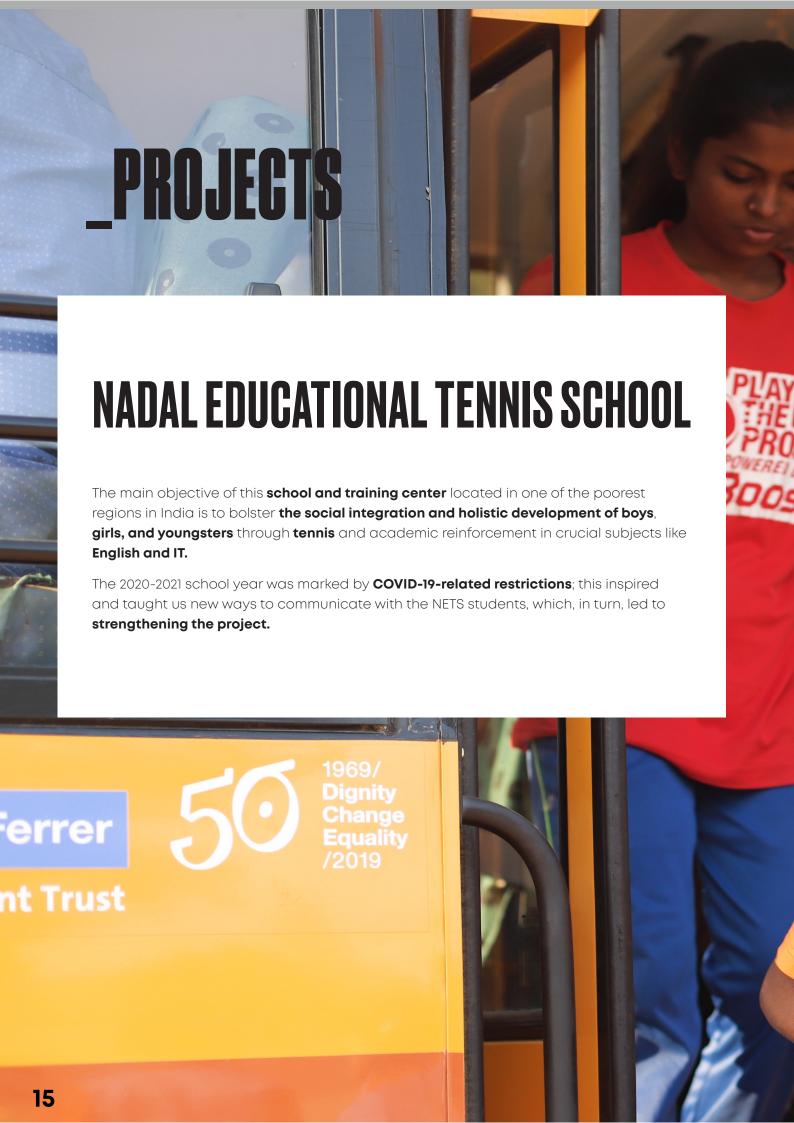














_NETS

Tennis

Quality tennis training is provided, aimed at guaranteeing equal opportunities between boys and girls from different social backgrounds. Thanks to sport, they learn values such as hard work, fellowship, and overcoming obstacles, among many others. The methodology used is Play and Stay by the ITF (International Tennis Federation), in which the equipment—balls, racquets, and courts—are adapted to each age group, allowing the players to develop progressively.

English and IT

The purpose is to make children competent communicators in English, as well as digitally competent users of the Internet, consequently favoring their access to future training and employment opportunities that they set out to accomplish. Both subjects are based on a very practical methodology, making the students leading actors in their own learning.

Nutrition

Ensuring that boys and girls receive balanced nutrition to strengthen their immune system—even more so in times of pandemics—is paramount for us at NETS.

Families

We hold meetings with the children's families every six months, with the aim of involving them in the care and monitoring of their children, as well as engaging them in the project, where their loyalty is greatly appreciated. The center is a space where they can share experiences and concerns and where they can count on a team of experts who give them help and guidance.

Medical check-ups

The children regularly undergo two medical check-ups in the interest of their general health, to identify specific potential healthcare needs, and as a preventive measure.





_NETS





14 Professionals

WHEELCHAIR TENNIS

After 11 years of activity at the NETS project, a time in which the school has grown and progressed, we decided to **go a step further and incorporate a new project** at the NETS facilities, dedicated to boys and girls with motor disabilities.

This year we intend to integrate **children with and without disabilities**, giving them a platform where they can develop and achieve greater goals. The Rafa Nadal Foundation is committed to **promoting adapted sports**, with **customized wheelchair tennis** training for boys and girls with motor disabilities.

People with disabilities are one of the most excluded groups in Indian society, where they do not have access to the most fundamental rights. This is evidenced in their low literacy and employment rates, in addition to the social stigma they endure.

The objective of the wheelchair tennis project is to further the promotion of sport as an essential tool to combat discrimination, promote equality and tolerance, and achieve the social integration of children with motor disabilities. The continued training of these boys and girls will improve their physical, intellectual, emotional, and social development.

In its first edition, the project will welcome nine children between the ages of 11 and 16.

_2021 ACTIVITIES: NETS

Throughout 2021, different scheduled and additional sports and educational activities took place at the NETS:

_NETS 10th Aniversary: The 17th of October 2020 marked NETS' first 10 years of operation. Although celebrations could not be carried out due to the pandemic, the staff opted for paying a visit to the children who are part of NETS, going to the children's communities.

_International Day of Sport for Development and Peace

_Anantapur District Selection Tournament

Life skills sessions

_Preparation of drawings for the design of the KIA-Babolat racket bag







We believe in sustainable projects that deliver over the years and generate a truly transformational impact."















PROJECTS

MORE THAN TENNIS

The project aims at **improving the quality of life of people with intellectual disabilities** through regular tennis practice. More than Tennis provides an environment where **athletes can make friends, have fun, learn, share experiences, better themselves day by day, and boost their self-esteem.**

Tennis: The program is based on technical training, tactical training, and physical and psychological preparation, with three principles at the core: motivation, socialization, and activity.

Unified tennis: We promote the practice of unified tennis among people with and without intellectual disabilities. We are committed to bringing young people with and without disabilities together as doubles partners. This allows people with disabilities to make decisions during the game and be as active a part as their partner.

The training sessions are designed taking into account the **athletes' physical condition and skills level** and modifying the level of difficulty according to their individual characteristics. The structure of all training sessions is:

Warm-up, psychomotricity, coordination, technique, and laterality exercises, games and cool down.

The program helps the athletes: **improve psychomotor skills** such as dexterity and coordination; acquire **useful values for their lives, for instance, endeavor and commitment**; adopt **healthy habits**; foster a **feeling of belonging** and integration within a group.



_MTT SCHOOLS

ANDALUSIA

ARAGON

ASTURIAS

BALEARIC ISLANDS

CASTILE AND LEÓN

CATALONIA

GALICIA

MADRID

MURCIA

VALENCIAN COMMUNITY

_NEWS

- 1- Opening of a new school in Asturias: operations began mid-season.
- 2- Opening of a new school in Tarragona: it will expand the current program in Catalonia.





_MTT

- Spain
- 177 Beneficiaries
- A 34 Professionals

_NATIONAL TOURNAMENT

In 2021, we celebrated the VII More Than Tennis National Tournament at the Rafa Nadal Academy by Movistar.

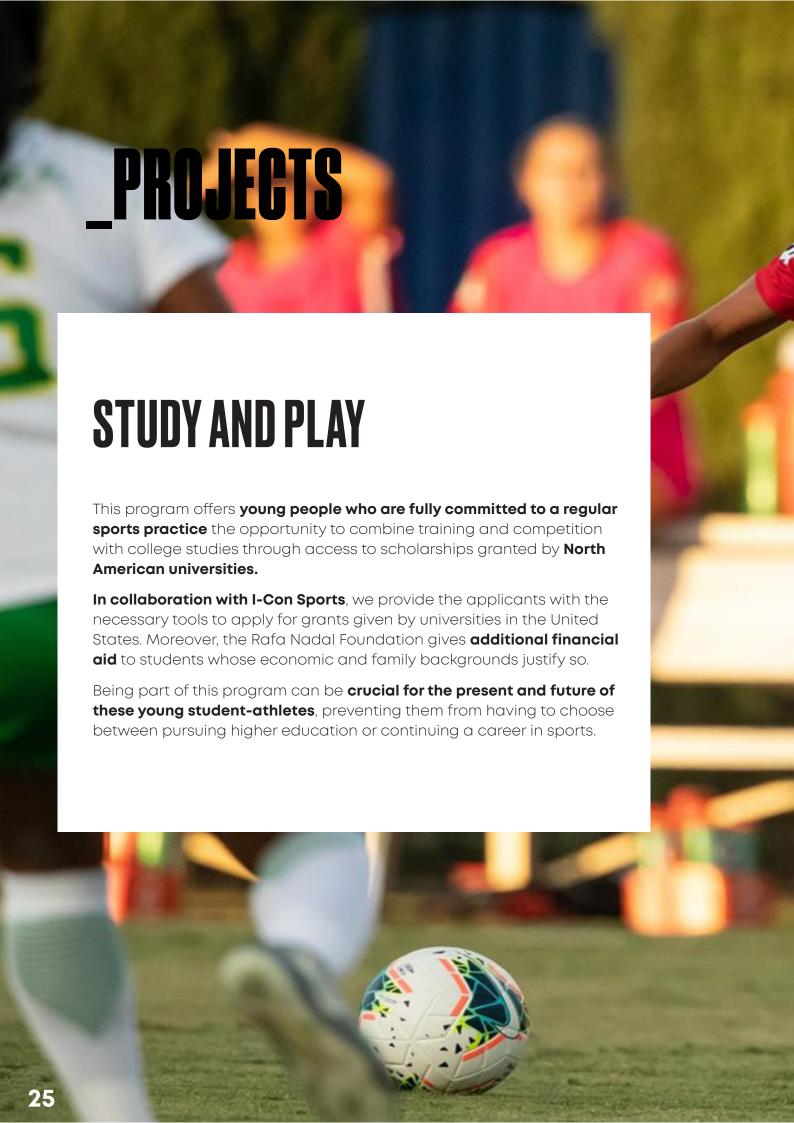
Over 80 athletes with intellectual disabilities from all over Spain took part in the tournament.

Delegations from Andalusia, Asturias, Aragon, the Balearic Islands, Castile and León, Catalonia, Madrid, Murcia and the Valencian Community participated in the event.

The event, held in October, served as the start of a new course in the More Than Tennis project.

The More Than Tennis National Tournament, organized with the support of Banco Santander, gave sportspeople the chance to enjoy the tournament as well as additional group activities and outings.

The awards ceremony was held on the last day, featuring the attendance of Rafael Nadal himself, who dedicated a few words to the boys and girls.





_S&P

Sports Scholarships

- 9 Tennis
- 2 Volleyball
- 1 Athletics
- 1 Basketball
- 1 Fencing
- 1 Soccer

Degree-based Scholarships

- 5 Economics/Business
- 3 Biology
- 2 Engineering
- 2 Communications
- 1 Nursing
- 1 Political Sciences
- 1 International Relations





_S&P

- USA
- 15 Beneficiaries
- 12 Boys and girls

_FUNDING

In 2021, the following figures were secured through the Study & Play program:

- 1- Grants worth €34,000
- 2- Financial aid worth \$62,049
- 3- University scholarships worth \$360,500

PARTNERSHIPS

Partners

Choosing good partners that walk with you every step of the way is essential, and our partners are some of the best in the field. It has been over 10 years since we partnered up for our More than Tennis project with **Special Olympics**, a benchmark institution in the world of sport for people with intellectual disabilities. With the Vicente Ferrer **Foundation**—experts in the transformation of the communities that are most in need in India—we carry out the NETS project. As for the management of the Rafa Nadal Foundation Centers, we rely on the **Diagrama** Foundation for Psychosocial Intervention, an organization that cares for the needs of vulnerable people, for its reputation and solid track record.

Allies

From the very beginning, we have seen the relationship with the private sector as the construction of a joint commitment that fosters values and social change, and aims at improving the quality of life of people.

The Rafa Nadal Foundation believes that cooperation with the private sector is an essential and strategic part of our work, which, over the years, has allowed us to generate a real impact on the lives of thousands of children in Spain and India.

We are aware that 2021 was a challenging **year** for everyone, including the corporate sector, which has experienced a decline in economy and growth caused by new strains of COVID-19 and the difficulties faced by Spain to overcome the effects of the pandemic. We would like to take this opportunity to **highlight the sector's effort** and social commitment that attest to their status as agents of change, making it possible for our projects to reach those who need them most. We are grateful for the unwavering support from Endesa, KIA, Santander, National Post Code Lottery, Cantabria Labs, Richard Mille, Laureus, Nike, Babolat, and I-con Sports, who, year after year and regardless of the circumstances, have been part of our team.

Furthermore, this year we signed important agreements with **top-level national and international institutions** with whom we have allied in the hope that our message is amplified in scope and reach.

We joined the High Commissioner for the Fight against Child Poverty and are now part of the Zero Child Poverty Country Alliance, which already has 130 allies from the government, the third sector, and the corporate world, to join forces against social inequality and to work together so that all boys and girls, regardless of their origin, have equal opportunities.



_FUNDRAISING



ROBINSON CLASSIC GOLF TOURNAMENT

We celebrated, once again and for the seventh time, the Robinson Classic charity tournament. The funds raised were devoted to financing the Foundation's projects.

CITY OPEN DONATION

Thanks to Rafael Nadal's participation in the Chicago City Open, the Foundation received a significant donation from Mark Ein. The funds were targeted toward the Foundation's projects.





RAFA NADAL TOUR BY SANTANDER



Match at the Rafa Nadal Tour by Santander

The **Rafa Nadal Tour by Santander** is a charity Junior tennis circuit created in 2014 and promoted by Rafael Nadal himself for the benefit of the Rafa Nadal Foundation. Held annually, it includes the categories 12 & under, 14 & under, and 16 & under, both for men and women.

The Rafa Nadal Tour by Santander was created as a way of complementing the sporting competition with an educational edge. Thus, the activities and dynamics carried out in each of the tournaments aim at promoting, in each and every player, values that are fundamental for their personal and sporting development.

Specifically, the addition of 'values training' is a central pillar of the circuit and one of the features that have given a distinctive character to the competition.

The **Rafa Nadal Tour by Santander 2021** took place in several locations: Barcelona

(RCT Barcelona – 1899), Seville (Club Río Grande), Valldoreix-Barcelona (Club Esportiu Valldoreix - BTT), Valencia (Club Español de Tenis), Alicante (Club Atlético Montemar), and Madrid (Club Internacional de Tenis).

Additionally, the master, held in Majorca (Rafa Nadal Academy by Movistar), featured the top seven players in the circuit ranking for the 12 & under and 14 & under categories, as well as the top four in the 16 & under category. The four winners of the **'Values Trophy'** (two from the 12 & under and two from the 14 & under categories) also participated.

It is worth noting that Spanish 12 & under, 14 & under, and 16 & under championships, promoted by the RFET (The Royal Spanish Tennis Federation), all count for the circuit ranking. Therefore, in each of these tournaments, the players can score points according to the rounds won.



03_Transparency

TRANSPARENCY

Throughout 2021, the Foundation **expanded policies regarding transparency and good governance**, therefore consolidating best management practices that meet the requisites and fundamental characteristics that govern third sector organizations and to which the Foundation is committed.

All the relevant information regarding our commitment to transparency and good governance has been published on our website, for instance, the **Foundation's Annual Reports, Bylaws, Governing Body, Code of Ethics, and Financial Investment Policy.**

We continue to develop and uphold the **Child Safeguarding Policy**, which was approved by the Board of Trustees in the 2021 fiscal year and published on the Foundation's website. We have thus consolidated **best practices in matters of child protection, staying ahead of the Spanish Organic Law 8/2021 (4th of June) concerning the comprehensive protection of children and youngsters against violence.**

This policy must be abided by everyone and at all levels in the Foundation, from the trustees to the technical team and all members in between, including donors, collaborators, beneficiaries, and each and every person who goes into the facilities or spaces in which the projects or activities of the Foundation take place.

The policy contains the **governing values and principles**, as well as the procedure to follow in order to comply with **our commitment to child protection.**

Regarding the **Audits of the Rafa Nadal Foundation Accounts**, we continue, as we do every year, to trust an independent external expert; in 2021, it was the consulting firm Ernst & Young. The full audits, as well as the executive summary, can be found on the Foundation's website.

Our work is supervised by the **Protectorate**, a public guarantor body entrusted with overseeing the legality of all the activities and actions implemented.

_FUNDING

FUNDING SOURCES

Partnerships: 419.355,31

Fundraising events: 361.388,32

Private donations: 7.208,48

Corporate donations: 237.287,06

Other: 307.540.71

ALLOCATION OF FUNDS

Project investment: 514.629,41

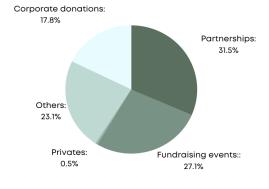
Management and administration: 291.751,25

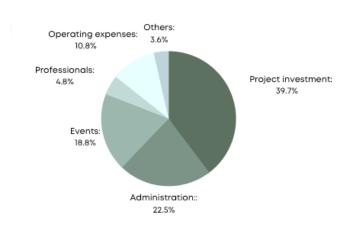
Fundraising events (expenses): 243.584,80

Professional services: 61.684,94

Operating expenses: 140.074,71

Other: 46.142.24





_TOTAL

REVENUE: 1.332.779,88€

_TOTAL

EXPENSES: 1.297.867,35€

RESULTS 2021: 34.912,53€

^{*} Economic balance readjusted and corresponding to an exercise of 8 months (January - August) for transition in the change of the new fiscal year.

_VISIBILITY

A change in our visual identity

Over the years, we have put great care and effort into our work at the Foundation to achieve our goals. Looking back on the last ten years has also allowed us to reflect upon our work over the last decade.

2021 became a turning point, a point to gain momentum and face new challenges. A new phase may have begun, but we hold on to our essence. For our image to represent our evolution, achievements, and goals, we changed the Foundation's logo and corporate colors so that they are in line with the attributes we want to portray from this moment forward.

We want to project an image that embodies our change, that shows how our efforts are centered on the Foundation being a strong organization that strives to improve the future of society in new, innovative ways.

We continue on our way forward with prospects, experience, and looking ahead to a brighter future.





_10-YEAR ANNIVERSARY REPORT

The report contains the specifics of our projects and features interviews in which some of our beneficiaries and partners talk about their experiences at the Rafa Nadal Foundation.

The report is titled "The Transformative Power of Sport" and the chosen emblem is an 'X', as it represents our first decade of transformative impact.

We are 'X' because our 10th anniversary commemorates **ten years of commitment to improving our community.**

'X' symbolizes two axes that intersect and work together as essential tools: **sport and education.**

'X' because each and every person who is part of our projects **multiplies** our efforts, and all endeavors bolster our values and objectives.



10th Anniversary Gala

Although the Foundation's 10th anniversary was back in 2020, the celebration had to be put on hold because of the pandemic. In 2021, we planned two events in Madrid to commemorate the occasion.

the different media outlets.

Perez-Llorca Auditorium, 17th of November

During the event held at the Auditorium, we presented a summary of the last ten years of transformative impact generated by the Foundation's projects. The attendees included national organizations and institutions as well as the press. Eunate Gómez, Head of Projects, María Francisca Perelló, Director General, and Rafael Nadal, Founding Patron, were in charge of outlining and describing the work we do at the Foundation.

Eunate Gómez gave an overview of each of the ongoing projects, Rafael Nadal contributed his vision of sport as a transformative tool, and María Francisca Perelló addressed the keystones to the future of the Foundation.

An anniversary gala dinner was held at the General Consulate of Italy in Madrid, with guests including local government representatives, business people, and friends of the Foundation that have supported us in the last decade.

In this private event, we enjoyed the performances of dancer Sara Baras and singer Vanessa Martín. Chef Dani García was in charge of the dinner menu for the night.

The gala, which proved to be a very special evening for the entire team, was a chance for our guests to join us in the celebration of a decade of transformative impact.

General Consulate of Italy in Madrid, 18th of November

The event was attended by different figures from the third sector, Madrid government

representatives, professionals from sports

organizations, and journalists who were in

charge of spreading the message through

_AWARDS



1ST WOMEN IN SPORTS AWARDS: WOMAN SPORT

Ana María Parera, President of the Rafa Nadal Foundation, and **María Francisca Perelló**, Director General of the Rafa Nadal Foundation, were prizewinners in the **1st Women in Sports Awards: Woman Sport.**

Both women are responsible, along with the rest of the team, for the fact that the Foundation has evolved into **a benchmark when it comes to using sport as a vehicle for personal and social development**, bringing the values and lessons inherent in sports practice close to disadvantaged environments and groups at risk of social exclusion.

The 1st Women in Sports Awards: Woman Sport gala was celebrated in Barcelona, at the Estrella Damm Old Brewery. An event of national scope, broadcasted live on TVE's 'Teledeporte' program, it was conceived, designed, and created to give women the visibility they deserve in the world of sport and in all the spheres it encompasses.



CEU ÁNGEL HERRERA AWARDS FOR ETHICS AND VALUES:

In January 2021, our Founding Patron, Rafael Nadal, was awarded the CEU Award for Ethics and Values, which acknowledges organizations that stand out for their endeavor to create a fairer society.

The \leq 6,000 award endowment was targeted toward the Foundation's projects.

_RAFAEL NADAL

For the last ten years, we have been working in the firm belief that sport and education are transforming tools that can help make the world a better place.

Winning my first Roland Garros in 2005 was a turning point where my professional career took off. That's when I decided that I wanted to give back to the people all the love and support they had given me, and that gave rise to the idea of creating the Foundation.

We began operations in 2010 and, today, over 10 years later, we are proud to say that we have **several ongoing projects that have something in common: sport as a working tool** and as the means to achieve our goals.

There is something very special about sport, and it is that we can all be equals. This is particularly important where vulnerable children and young people with intellectual disabilities are concerned. **We want the same opportunities for everyone, regardless of their condition** or background. We strive to reduce inequalities and favor integration.

Thanks to sport and to all the people who have supported me, I have learned values like **hard work, self-improvement, resilience, and fellowship.**

These are the values that the people who work on each of the projects transmit to our beneficiaries. They are also the values being developed by the children and youth that take part in our programs.

We want to express our gratitude to all the collaborators, allies, and partners that have been with us along the way. It is thanks to them, that we can continue working to improve the lives of so many people.







